

# Building Information Dashboards with R

UseR! 2009, Rennes, France

July 10, 2009

Jim Porzak



# Outline

## What is an “information dashboard” (ID)?

- And what it isn't!
- Stephen Few's ID Library

## Design Strategy

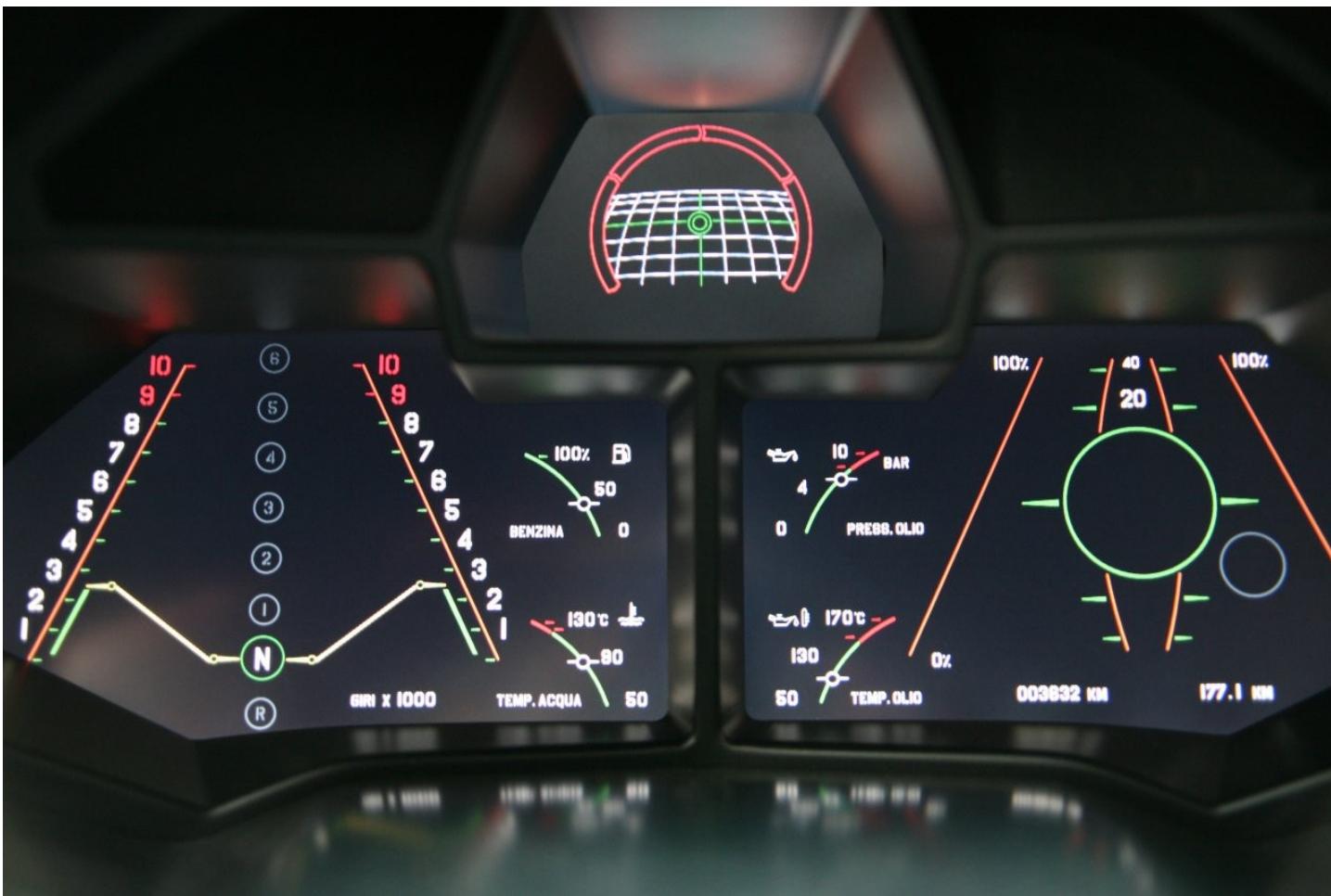
## Examples

## Next Steps & Wrap

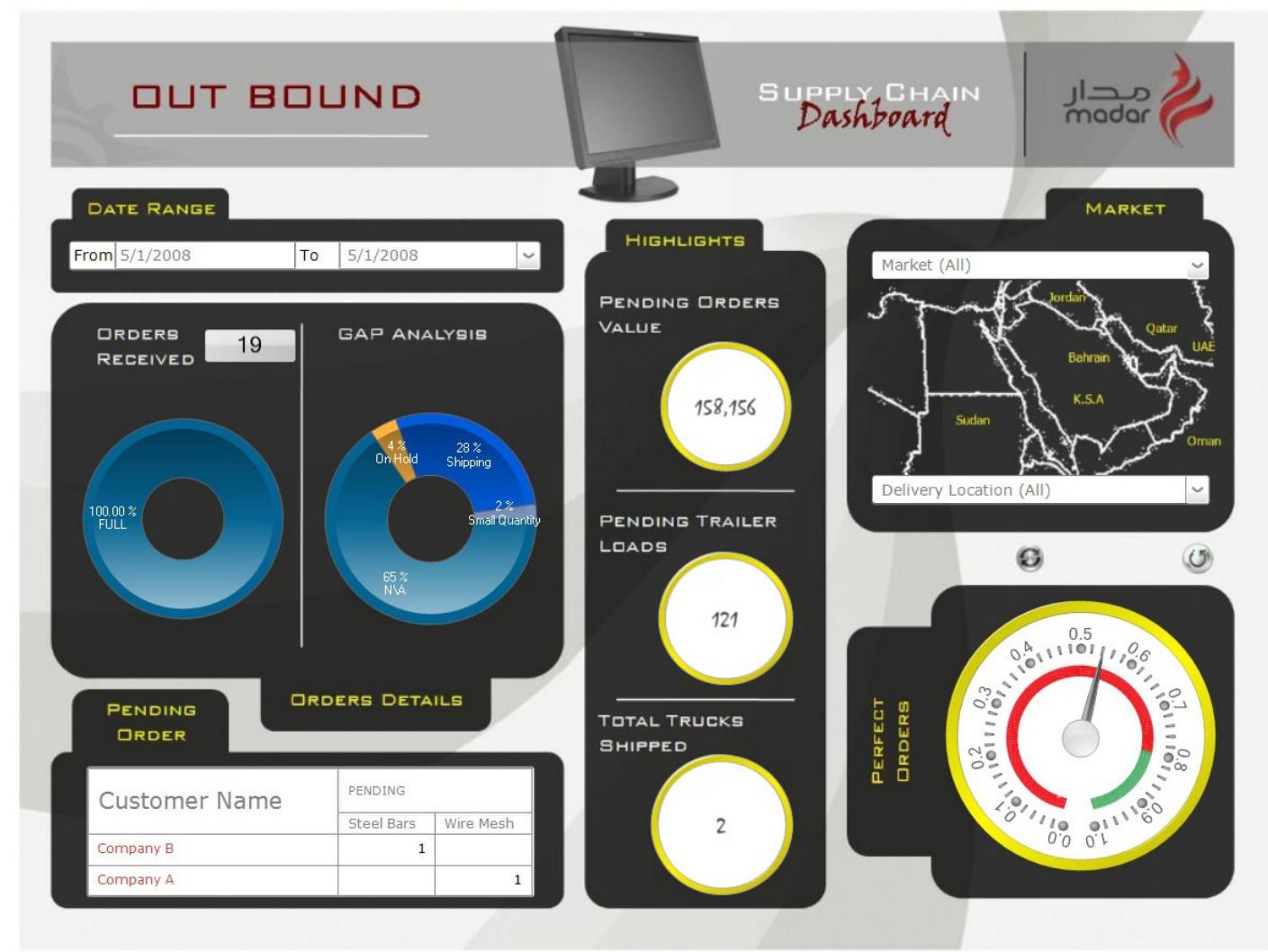
# ID != 2010 Ford Fusion Hybrid Dashboard



# ID != Lamborghini Reventón Dashboard



# ID != too literal application of metaphor



# Stephen Few's ID Definition

A dashboard is a visual display of the most important information needed to achieve one or more objectives; consolidated and arranged on a single screen so the information can be monitored at a glance.

- *Intelligent Enterprise, March 20, 2004*

# Few's Ideal Library of ID Display Media

## ⌘ Fundamental Principles to be included:

- “It must be the best means to display a particular type of information that is commonly found on dashboards.”
- “It must be able to serve its purpose even when sized to fit into a small space.”

## ⌘ Media Categories:

- Graphs
- Images
- Icons
- Drawing Objects
- Text
- Organizers

# Few's Graph Types

## Bar graphs

- Both horizontal & vertical

## Stacked bar graphs

- Both horizontal & vertical

## Line graphs

## Combination bar & line

- Eg Pareto graph

## Scatter plots

## Box plots

## Spark lines

- Tufte

## Bullet graphs

- Few

## Treemaps

- Shneiderman

*Note: no pie, area, nor radar graphs!*

# The Other Categories

## Images

- Use sparingly
- Logo for branding

## Icons

- Alert
- Up/Down
- On/Off

## Text

- No fancy fonts
- Short & sweet

## Organizers

- Tables
- Spatial maps
  - Geographical
- Small multiples
  - AKA panels & faceting

## Drawing Objects

- Connect graphs in a flow

# A Marketing Dashboard - Rough Sketch

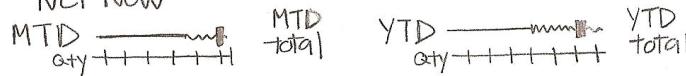
## Marketing Dashboard

data as of (previous day)

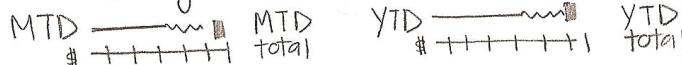
### Key Metrics MTD and YTD

— actual — projected ■ goal

#### Net New



#### New Billings



#### Renewal Billings



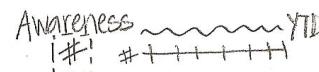
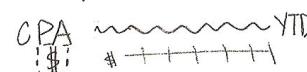
#### Trailing 45 Days

Trend	Yesterday	Metric
	1,214	Net New
	\$94,097	Billings
	\$70	CPA
	235,320	Awareness
	1,762	Signups
	0.80%	CVR
	46.07%	BTR
	604,308	Sub Inventory
	(67.26%)	Retention Rate

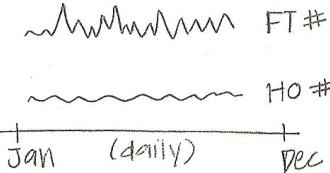
Location | US ▾

6 Month Awareness Survey Key stat(s)

### Acquisition



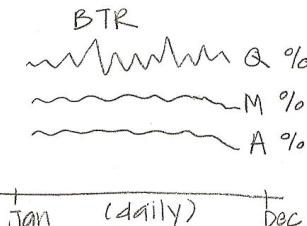
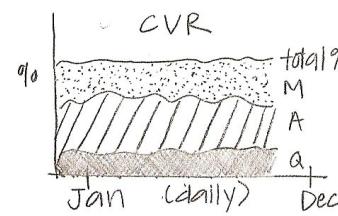
Signup Qty



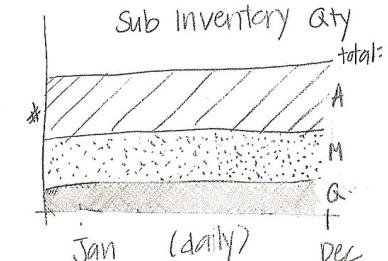
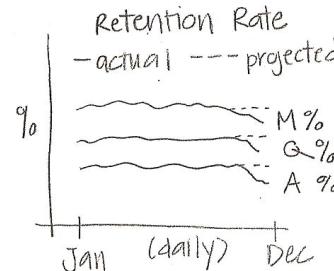
FT #

HO #

### Conversion



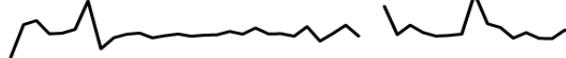
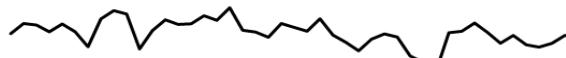
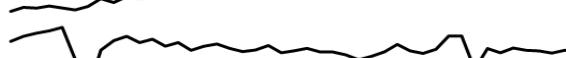
### Retention



# Implementation Strategy

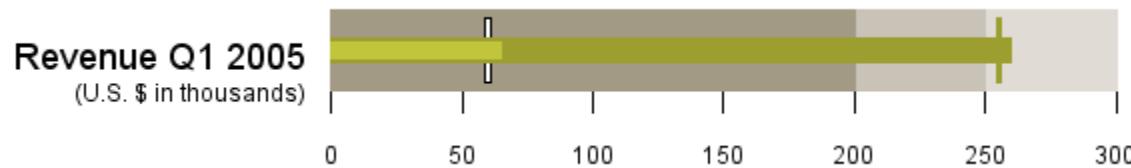
- ❖ Base data from SQL data warehouse
- ❖ Leverage existing R functionality
  - Grid
  - Base graphics
    - Moving to ggplot2
  - Smoothers & Forecasting
- ❖ Code Missing Graphs
  - Sparklines (trivial)
  - Bullet Graph (more fun!)

# Sparklines & Icons Added to a Table

Metric	Yesterday	Trend
Net New	954	
Billings	\$309,713	
CPA (faked)	\$68	
Awareness	221,338	
Signups	1,695	
CVR	0.68%	
BTR	45.9%	
Subr Invtry	606,237	 <span style="color: green;">▲</span>
Retention	81.7%	 <span style="color: red;">▼</span>

```
#Sparklines
for (i in 1:NumMetrics) {
  pushViewport(plotViewport(layout.pos.row = offset.r + i, layout.pos.col = 1))
  pushViewport(dataViewport(1:45, coredata(trend[, i])))
  grid.lines((1:45)/45, trend[, i])
  popViewport()
  popViewport()
}
```

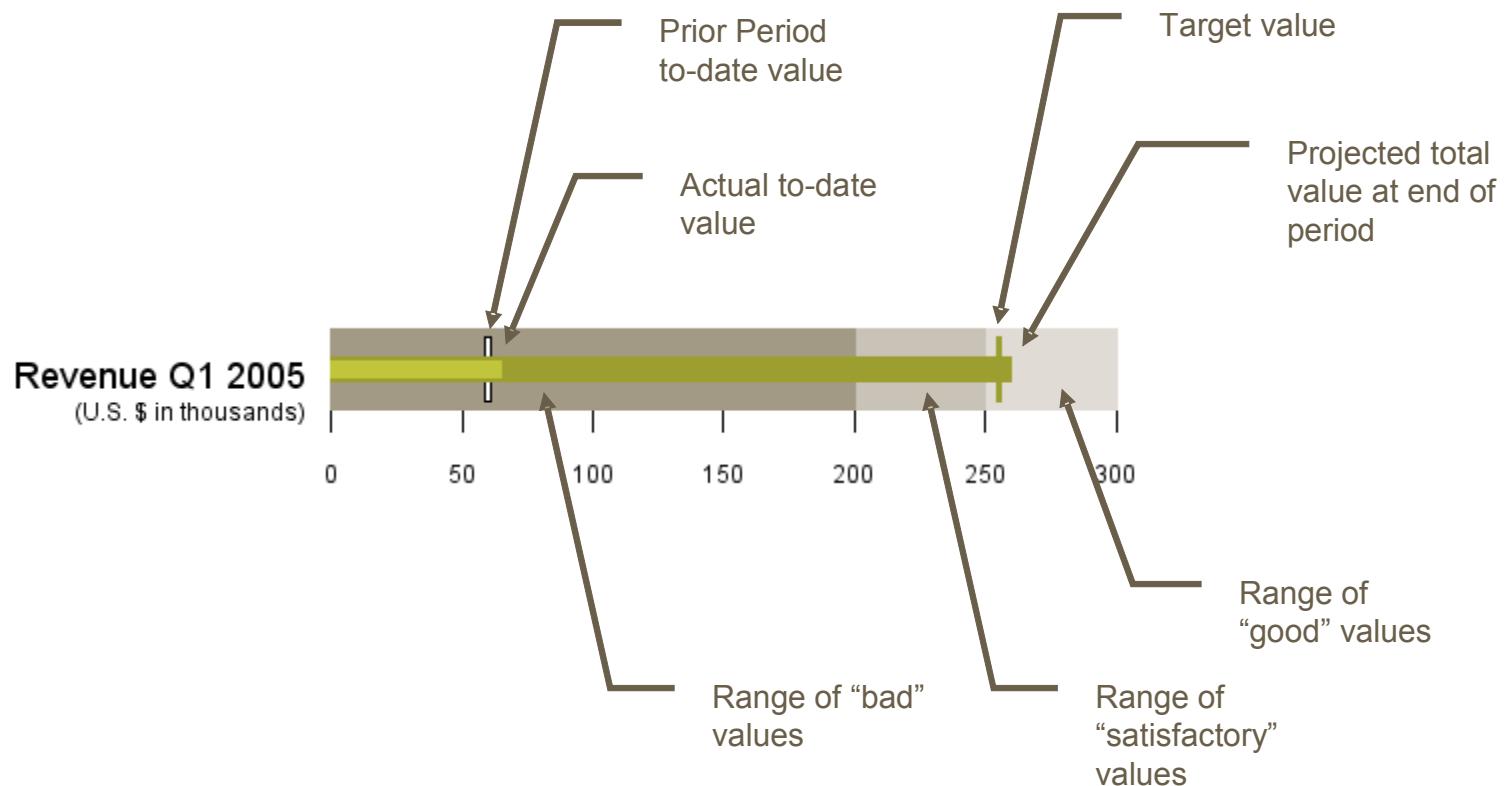
# Bullet Graph - Period to Date & Projected



After Stephen Few's Bullet Graph Design Specification (Feb 4, 2008):  
[http://www.perceptualedge.com/articles/misc/Bullet\\_Graph\\_Design\\_Spec.pdf](http://www.perceptualedge.com/articles/misc/Bullet_Graph_Design_Spec.pdf)

See above for more basic bullet graphs.

# Bullet Graph - Annotated



After Stephen Few's Bullet Graph Design Specification (Feb 4, 2008):

[http://www.perceptualedge.com/articles/misc/Bullet\\_Graph\\_Design\\_Spec.pdf](http://www.perceptualedge.com/articles/misc/Bullet_Graph_Design_Spec.pdf)

# Bullet Graph in Grid

```
grid.bulletGraph <-
  function(qualitativeLimits,          ## 2 to 5 values for qualitative ranges;
          max,                      ## max is upper limit of quantitative scale,
          min = 0,                   ## min is assumed to be zero
          target = NA,              ## goal at end of period
          value,                     ## actual value
          projected = NA,           ## projected value
          ToDate = NA,              ## optional actual to-date value
          ppToDate = NA,             ## optioinal prior period to-date value
          main,                      ## main text label
          sub = "",                  ## optional sub label
          col.qual = bulletGraphGrays(length(qualitiveLimits)), ## background bar
                                         ## colors
          col.bullet = brewer.pal(9, "Blues")[c(9, 7)],        ## bullet colors
          labelWidth = 0.3,          ## proportion total width for text label
          )
}
```

# Challenges & Next Steps

## ﴿ Make ID layout easy(er)

- Goal: Interactive layout of top viewport layers
- Trick: leverage OpenOffice Draw
  - After odfWeave method of getting into OO XML
    - Draw & label vpXXXXX's
    - Parse XML & generate grid code to define viewports

## ﴿ Move to ggplot2 for “out of box” graphs

- Create (at least one) ID Theme

## ﴿ Package it up!

- With *ID Developer Guide*

# References & Links

## Stephen Few

- *Information Dashboard Design* - The Effective Visual Communication of Data. O'Reilly Media: Sebastopol, 2006.
- *Bullet Graph Design Specification. 2008.*  
[http://www.perceptualedge.com/articles/misc/Bullet\\_Graph\\_Design\\_Spec.pdf](http://www.perceptualedge.com/articles/misc/Bullet_Graph_Design_Spec.pdf)
- His web site & blog: <http://www.perceptualedge.com>

## Edward Tufte

- *Sparklines: theory and practice. (2004)*  
[http://www.edwardtufte.com/bboard/q-and-a-fetch-msg?msg\\_id=0001OR](http://www.edwardtufte.com/bboard/q-and-a-fetch-msg?msg_id=0001OR)
- His web site: <http://www.edwardtufte.com>

## Jim's email: [jporzak@tgn.com](mailto:jporzak@tgn.com)